Rocky Mountain Area Coordinating Group

Operating Plan

Approved:	Robert d.	Am	Date:_	5/11/12
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RMCG Operating Plan

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Rocky Mountain Area Coordinating Group Operating Plan

I. Introduction

All Rocky Mountain Geographic Area (RMA) wildland fire agencies manage wildfire emergencies by authority outlined in departmental/agency policy and interagency agreements. Additionally, they may also support other all hazard incidents contingent upon agency policy. This Rocky Mountain Area Coordinating Group (RMCG) Operating Plan is intended to provide management direction for cooperation, standardization, administration and operational guidelines for fire and incident management activities within the Rocky Mountain Area. The Rocky Mountain Area is defined as that area inside the Rocky Mountain Region of the National Forest System, and includes all portions of the states of Colorado, Nebraska, and Kansas and most of the states of Wyoming and South Dakota. It is intended to provide flexible, yet efficient protocol for coordinating RMCG's business, fully recognizing the independent autonomy of each member's organization.

II. Authority

The RMCG provides general oversight and direction for the fire management programs throughout the Rocky Mountain Area and represents the interests of the senior executive leadership of the federal, state, and local government agencies (Rocky Mountain Area Fire Executive Council, Attachment 1) represented by the RMA member organizations. These Senior Executives have chartered RMCG to serve the best interests of the RMA, while respecting the authorities and limitations of individual agencies. RMCG's charter is presented on the RMCG website. A current list of RMCG members is presented in Attachment 2.

RMCG representatives will communicate to individual Agency Executives any recommendations to establish significant new policies in fire or incident management prior to implementation. Members of RMCG are delegated authority to act on behalf of their respective agencies for the purposes of planning, priority setting, and implementation of current agency policies, directions and standards for fire and incident management activities. Each agency will be bound to act within the limits of their respective statutory authorities while participating as a member of RMCG.

III. Guiding Principles

- 1. Safety is the core value and consideration throughout all RMCG activities.
- 2. Wise and efficient use of funds is an essential consideration in planning and implementing actions to meet individual and collective RMCG objectives.
- 3. Interagency communication, coordination, and cooperation are vital to the effective and efficient use of the area's wildland fire management resources. Actions are based on the leaders' intent as expressed by the Rocky Mountain Area Fire Executive Council (RMA-FEC), which may be updated periodically.

- 4. Trust and integrity are inherent to the success of RMCG. Deliberations are open and transparent.
- 5. Differences in member organizations' responsibilities, missions, and capabilities are recognized and mutually respected.
- 6. Responses to change are through deliberative processes.
- 7. Member accountability for all actions contributes to excellence.

IV. Purpose and Core Values

- RMCG's goal is to provide a cooperative forum for seeking consistency in fire and incident management within the RMA. RMCG seeks to enhance safety, efficiency and effectiveness of interagency fire management activities and support to authorized nonfire emergencies.
- 2. RMCG serves the Executive Agency Administrators or their representatives and implements RMA-FEC decisions.
- 3. RMCG initiates actions to improve coordination and integration of state, tribal, and federal wildland fire programs while recognizing individual agency missions.
- 4. RMCG provides geographic area leadership in implementation and communication of policy, standards, guidelines, and qualifications for wildland fire program management.
- 5. RMCG serves as a clearinghouse and provides a forum for discussion of short- and long-term wildland fire management issues and related resolution.

V. Meeting Management

A. General

Meeting frequency will be based on purpose and need, and will be scheduled 3 times annually. Meeting dates will be selected approximately 12 months in advance and in coordination with key RMCG committees.

Meetings will typically last 2-3 days, based on agenda. Meetings will begin and end midday when possible to allow for travel.

The location of meetings will be based on a balance between four criteria:

- 1. Convenience (easy access to airports, suitable hotel and meeting rooms within an hour's drive);
- 2. Geographical regions (east, west, north, south) which shall be alternated for each meeting;
- 3. Most economical (based on total travel costs); and
- The RMCG Business Manager is responsible for coordinating with hosting RMCG member for arranging facilities and for contacting and confirmation of all RMCG members.

B. Conference Calls

Conference calls will be held on the first Thursday of each month or as needed, except when that first Thursday overlaps with a scheduled meeting. An agenda for the conference call will be compiled and distributed to all participants by the Monday preceding the call or at least 3 days in advance. Conference calls may be added to or removed from the

schedule at the discretion of the Chair, and depending upon the need to address RMCG business.

C. Agenda

Agenda items must originate from RMA-FEC, RMCG members or Committee Chairs. Committee agenda items will be coordinated through RMCG Committee Liaisons. All agenda requests must be submitted using the Agenda Request Form (Attachment 9) and sent to the RMCG Business Manager as soon as possible prior to scheduled meetings and conference calls. Late submissions of supporting materials may result in postponement or delay of decisions. The Chair will make the final decision to include or exclude agenda topics based on time constraints.

After setting the agenda, the RMCG Business Manager is responsible for getting all necessary pre-work out to members as soon as possible prior to scheduled meetings for requested decision making informational briefings. Accompanying materials for conference call agenda items will be distributed by the Business Manager on the Monday before, or as soon as possible prior to, the scheduled conference call.

The Chair may choose to allow informational items if deadlines for distribution are not met. By unanimous consent, RMCG may decide on unforeseen issues without prior notification.

D. Decision Making

RMCG will follow the Consensus Decision Model posted on RMCG's website and presented in Attachment 10.

E. Presentations

Presentations should be clear, concise, and relevant. Once the presentation is concluded and issues clarified or questions answered, only the RMCG will discuss the issue and make decisions.

F. Quorum and Absent Members

A quorum is required for RMCG to make binding decisions. A quorum is defined as 50+% of current RMCG membership. Members who are unable to attend may choose to be represented by an alternate participant to the meeting. The alternate must have a written Delegation of Authority that allows them to make binding decisions on the member's behalf.

G. Meeting Purpose

The primary purpose of any RMCG meeting is to utilize the skills of its members for decision making based on its chartered mission, purpose, functions, and guiding principles.

- 1. Administration and information sharing will be streamlined through the use of mailings, conference calls, etc. prior to the meeting.
- 2. Decision documents should include, as appropriate, an issue statement, discussion highlights, pro/cons, cost alternatives and consequences for not accepting the project or proposal. Committee decision requests must be sent to the Business Manager as soon as possible prior to the scheduled meeting. The RMCG Committee

Liaison will be responsible for advancing Committee recommendations and identifying audio/visual/presentation needs. In addition, a tasking letter will be sent to the Committee Chair by the RMCG Chair specifically outlining expectations for follow-up work and actions from the Committee.

3. Informational materials may be distributed at the meeting. The presenter is responsible for providing printed copies for 20 attendees.

H. Member Information Distribution

Each member is responsible for keeping their respective agency or organization informed of RMCG proceedings and decisions.

I. Spring RMCG/IMT meeting

The Spring Meeting historically occurs during the first full week in April. It has two main purposes:

- To allow RMA teams to meet together, participate in team building activities, and share important administrative, leadership and seasonal information before the main fire season starts; and
- 2. To allow RMCG to meet with the ICs and team staffs and discuss items of interest.

Attachment 8 depicts a sample agenda for the Spring Meeting.

J. RMCG Committee Report-Outs

An annual report-out from each RMCG Committee will be conducted at the Winter Meeting. Each committee chair or designee will be given approximately 30 minutes to make the presentation, which should include but not be limited to the following:

- 1. The committee's activities and accomplishments in the previous year;
- 2. Planned program of work for the coming year;
- 3. Challenges or obstacles hindering progress toward committee goals or mission;
- 4. Changes in leadership and/or membership;
- 5. Requests for assistance or guidance from RMCG; and
- 6. Status updates and/or closeout for any outstanding committee taskings.

The RMCG Business Manager will be responsible for coordinating the report-out scheduling with each committee chair. All supporting materials should be provided to the RMCG Business Manager no later than 2 weeks prior to the scheduled meeting. A written version of each committee's report-out, along with any supporting documentation, will be filed in the RMCG Files.

VI. Records Management

A. Awards

Documentation of all awards presented will be filed in the RMCG business file.

B. Documentation of Meetings

1. Attendance at all RMCG meetings will be recorded and saved for the permanent record.

- 2. Minutes of each RMCG meeting and conference call will be taken by the RMCG Business Manager or designee. A draft will be provided to the RMCG members within 2 weeks of the conclusion of the meeting or conference call. RMCG members will have 2 weeks to review and approve the draft minutes. Final drafts of minutes will be posted on the RMCG web site and filed in the RMCG files.
- 3. RMCG decisions and supporting documentation, including option selected, will be recorded and retained in the permanent record. All decision criteria used by the RMCG to prioritize incidents, etc., will be recorded and retained in the permanent record. The permanent record will reside at Rocky Mountain Coordination Center. Sensitive records dealing with individual or IMT management or records of Executive Session Meetings will be stored separate from other permanent records in a secure file. Access to the secure file will be limited to the Chairperson (or acting) and Business Manager.
- 4. All RMCG Group decisions will be documented in writing. RMCG decision documents will be on Rocky Mountain Coordinating Group letterhead and signed by the RMCG Chair. RMCG decision documents will be distributed to the involved agency heads, RMCG committee chairs, incident commanders or other individuals responsible for implementation through the Rocky Mountain Coordination Center using the coordination system via FAX or electronic mail.

C. Requests for Information

Requests for copies of sensitive information must be received in writing. The request should be specific as to the topic and dates of the information requested. Information requested under FOIA or individual states freedom of information statutes will follow the requirements of those acts/statutes.

D. Legal Issues

Issues, inquiries, accusations, or threats; either implied or real; shall be documented and retained in the sensitive records. Agency Administrators will be informed of potential legal implications. Each RMCG participatory member will be responsible for informing or seeking counsel from their agency legal departments. RMCG will determine if the issues are Agency specific or RMCG focused. If agency specific, the issue is deferred to the agency. If RMCG focused, the issue is taken up by RMCG with input from member agency counsel. RMCG will develop a recommendation consistent with legal counsel advice and move the recommendation to the Agency Administrators. All discussion notes, correspondence, decision tools, recommendations and actions will be kept in an issue specific folder in the sensitive records file.

E. File Keeping

Original issue papers, along with RMCG decisions will be filed, either hard copy or electronically, in the RMCG files. Recent decisions will also be posted on the RMCG website. Sensitive issue papers, along with RMCG decisions will be filed, either hard copy or electronically, in the RMCG sensitive issues files.

VII. Roles and Responsibilities

A. Chairperson

The Chairperson is responsible for: calling meetings; seeking agenda items and setting the agenda; managing the meetings and/or appointing a facilitator; managing conference calls; and tracking follow-up on all action items. He/she will also sign appropriate RMCG documents and correspondence representing all member agencies. In addition, the Chair will represent RMCG at Rocky Mountain Area Fire Executive Council Meetings, Geographic Area Coordinating Group Advisory Council (GACGAC), and other meetings and events as appropriate. When the Chair is absent from a RMCG meeting the Vice-Chair shall assume the full authority and responsibility of the Chair.

A Chairperson will be chosen to serve a one-year term. A Vice-Chair will be the representative from the next agency in line, and will assume the chair position as it becomes vacant. Terms will be based on a calendar year. Interim vacancies will cause the rotation of the Chair and Vice-Chair to move accordingly. Adjustments to the rotation can be made to benefit RMCG leadership, i.e. to allow new members to gain situational awareness, accommodate impending retirement, etc. RMCG will follow the Chair Rotation identified in Attachment 3.

B. Vice-Chair

In the absence of the Chair, The Vice-Chair is responsible for serving as Chair and for performing delegated duties. Additionally, the Vice-Chair will be in charge of the RMCG awards program and will coordinate the Spring Meeting agenda for the year he/she is Vice-Chair. The Vice Chair will also attend GACGAC meetings with the Chair.

C. Business Manager

RMCG will strive to have a Business Manager to ensure coordination and completion of work tasks and business matters. The Business Manager's responsibilities include but are not limited to:

- 1. Recording and distributing RMCG and Committee notes;
- 2. Maintaining electronic and hard copy records of RMCG and Committee business;
- 3. Obtaining information for RMCG and Committee members;
- 4. Drafting and distributing agendas for meetings and conference calls using past notes, correspondence, and action logs;
- 5. Responding to emails from RMCG and Committee members;
- Preserving and organizing emails;
- 7. Gathering, organizing, and distributing materials and references for conference calls and meetings;
- 8. Drafting correspondence;
- 9. Drafting task orders;
- 10. Making contacts with members, speakers, and committee members concerning RMCG business;
- 11. Maintaining action logs;

- 12. Informing and prompting RMCG and Committee members on tasks and due dates;
- 13. Maintaining web page and updating postings;
- 14. Formulating and maintaining RMCG calendars; and
- 15. Formulating and maintaining contact lists.

D. Committee Liaisons

The Chair of RMCG will appoint a Liaison for each of the established Committees and Task Groups. The role of the Liaison is to:

- 1. Receive assignments for the committee from the RMCG Chair;
- 2. Deliver assignments to the committee;
- 3. Provide assistance to the committee to complete assignments or for RMCG reviews;
- 4. Receive and review correspondence between RMCG and the committee;
- 5. Participate in at least one committee meeting per year;
- 6. Provide advice to the committee for budgets, projects, and strategic planning;
- 7. Keep the committee informed of RMCG deliberations and direction.

A list of RMCG Committees and their Liaisons is included on the RMCG website and presented in Attachment 4.

E. Zone Dispatch Liaisons

The Chair of RMCG will appoint a Liaison for each RMA Dispatch zone. The role of the Liaison is to:

- Represent RMCG during zone meetings and conference calls and provide a RMAwide and RMCG perspective on issues of interest;
- 2. Provide a link to RMCG for messages and questions to and from the zone;
- 3. Provide assistance to the zone to gather information or complete tasks.

A list of RMA Dispatch Zones and their Liaisons is included on the RMCG website and presented in Attachment 5. Contact information for RMA dispatch zone board chairs is presented in Attachment 6.

F. Members

Members are expected to actively participate in RMCG. Members represent their own agency's interests and are expected to be informed on agency/RMA issues and concerns.

Additional non-decision-making subject matter experts may also be asked to participate on an as-needed basis. Such invitations must be coordinated through the appropriate delegated RMCG representative(s) and the Chair.

VIII. Personnel Management

A. Awards and Criteria

RMCG recognizes individuals and/or groups for significant contributions to the betterment of interagency fire management efforts in the RMA through the presentation of awards. Award categories and criteria for each are listed on the RMCG website and presented in Attachment 11.

Award nominations can be submitted to RMCG 30 days prior to the Spring Team Meeting using the form found on the RMCG website and presented in Attachment 12.

B. IMT Management and Evaluation

RMCG is responsible for recruiting and maintaining highly reliable Incident Management Teams (IMTs) to meet member agency fire management objectives within the RMA. Team performance feedback is essential to this process and will be monitored by RMCG. Teams must receive a Performance Appraisal from the hosting agency on each assignment. This Performance Appraisal must be forwarded to RMCG via the Business Manager. RMCG will review Performance Appraisals and take action to correct deficiencies if/when necessary. RMCG will also make every effort to visit and evaluate each IMT at least once annually while they are deployed in the field. The main purpose of this evaluation is to help ensure personal contact and maintain lines of communication and coordination. The current RMCG Incident Management Review Report on the RMACC website and presented in Attachment 13 will be used during the evaluation.

C. Personal Conduct and Disciplinary Issues

1. Team members:

RMCG expects the highest standards of professionalism and leadership within its IMTs. This requires Incident Commanders and team members to be ethical and promote, by their duty-based conduct, the Team's values and mission. RMCG deems that attaining this standard means each member meeting their employing agency's ethics and conduct standards at all times on an incident assignment. If any member fails to do so while on duty, then on review of evidence regarding any concern deemed in its discretion to warrant fact-finding, RMCG will promptly refer the matter and all associated evidence to the lead employing unit and support that entity's investigatory procedures. At all times regarding any pertinent conduct issue, RMCG will defer to the member's employing unit, which RMCG expressly recognizes as the primary, ultimate-recourse disciplinarian for all employees reporting thereto. The primacy of this entity's disciplinary authority is both recognized and cited by RMCG as the "lead employing unit."

An individual's service on a RMA IMT is a discretionary function of RMCG not only based on "red card" qualifications, but additional factors including past performance, future performance expectations, ethical conduct, appearance of propriety, and maintaining professional standards in all RMCG activities and mission functions. Thus, RMCG will review any notifications of performance/behavior problems, complaints and/or grievances, and take corrective actions warranted (including suspension, demotion or removal from the Team as necessary), always consistent with the findings of the lead employing unit.

2. RMCG Members:

RMCG members are expected to conduct themselves in a professional manner during deliberative discussions and as they interact in public settings. Members are expected to express opinions on different issues based upon their professional knowledge and the interests of the agency they represent. However, biased opinions concerning issues

which may affect the personal interests of the member are considered unprofessional and may conflict with the best interests of the interagency fire community as a whole (Conflict of Interest). Therefore, members are expected to abstain or recuse themselves from any issue in which they have a Conflict of Interest.

This would include, but is not limited to, participating in an investigation or deliberation, establishment of an adverse policy, and/or drafting of corrective action regarding:

- 1. any group of which they are a member, including RMA Incident Management Teams;
- 2. their personal fire qualifications or eligibility to participate in an activity; and
- 3. the qualifications, eligibility or participation of any person with whom they have a close personal relationship.

Members who do not remove themselves from these situations may be required to do so by consensus of the RMCG membership.

D. Code of ethics

RMCG members are held to a high standard. The following code of ethics should be applied to all RMCG members:

- 1. Recognize that we serve in a position of public trust that imposes responsibility to use publicly owned resources effectively and judiciously;
- 2. Do not use a public position to obtain advantages or favors for friends, family, personal business ventures or ourselves;
- 3. Use information gained from our positions only for the benefit of those we are entrusted to serve;
- 4. Conduct our personal affairs in such a manner that we cannot be improperly influenced in the performance of our duties;
- 5. Avoid situations whereby our decisions or influence may have an impact on personal financial interests;
- 6. Seek no favor and accept no form of personal reward for influence or official action;
- 7. Engage in no outside employment or professional activities that may impair, or appear to impair, our primary responsibilities as fire officials;
- 8. Comply with local laws and campaign rules when supporting political candidates and engaging in political activities;
- 9. Handle all personnel matters on the basis of merit;
- 10. Carry out policies established by elected officials and policy makers to the best of our ability;
- 11. Refrain from financial investments or business that conflict with or are enhanced by our official position;
- 12. Refrain from endorsing commercial products for personal gain through quotations, use of photographs or testimonials;
- 13. Develop job descriptions and guidelines at the local level to produce behaviors in accordance with the Code of Ethics;
- 14. Conduct training at the local level to inform and educate local personnel about ethical conduct and policies and procedures;
- 15. Have systems in place at the local level to resolve ethical issues;

- 16. Orient new employees to the organization's ethics program during new employee orientation; and
- 17. Review the ethics management program in management training experiences.

IX. RMCG Common Business Tasks

A. Ratifying Team Roster Recommendations

Recommendations will be submitted to the RMCG Business Manager by the Chair of the Operations Committee after the Winter Operations Committee Meeting and before the RMCG Winter Meeting. The Business Manager will acknowledge receipt of the recommendation in writing or via email to the committee chair and inform when the recommendation will be heard. RMCG will review and discuss the recommendation and make decisions using the RMCG Consensus Decision Model. Additional information or clarification of the recommendation needed by RMCG to reach consensus will be transmitted to the committee chair in writing or via email. Any delays caused by obtaining additional information will be transmitted to the committee chair. Final decisions by RMCG will be transmitted to the committee chair in hard copy or via email. If the recommendation is not accepted, rationale for the decision will be returned to the committee chair and the process will be repeated as necessary. The RMCG Business Manager will file all documentation related to the requests and actions taken in the RMCG Files.

B. Ratifying Mobilization Guides

The RMCG Chair is responsible for signing Chapter 10 of the RMA Mobilization Guide prior to its publication.

C. Approving Committee Charters

Each committee will have a charter consistent with the approved template for charters, provided in Attachment 15. Committees are required annually to review charters and update as needed. Amendments to charters will be submitted to the RMCG Business Manager and forwarded to RMCG for consideration. The Business Manager will acknowledge receipt of the charter review in writing or via email to the committee chair and inform when the charter will be heard. RMCG will review and discuss the charter and make decisions using the RMCG Consensus Decision Model. Additional information or clarification of the charter needed by RMCG to reach consensus will be transmitted to the committee chair in writing or via email. Any delays caused by obtaining additional information will be transmitted to the committee chair. Final decisions by RMCG will be transmitted to the committee chair in hard copy or via email. The RMCG Business Manager will file all documentation related to the charter and actions taken in the RMCG Files.

D. Approving Sub-Committees

A sub-committee may be approved by RMCG. Requests for the establishment of a sub-committee will come from the chair of the committee requesting the establishment to the RMCG Business Manager. The request should contain rationale for the need and benefit of the establishment of a sub-committee. Sub-committees may include subject matter experts and specialists. Requests shall be submitted to the RMCG Business Manager as soon as possible prior to a RMCG meeting or scheduled conference call. The Business Manager will acknowledge receipt of the request in writing or via email to the committee chair and inform when the request will be heard. RMCG will review and discuss the request and make decisions using the RMCG Consensus Decision Model. Additional information or clarification of the request needed by RMCG to reach consensus will be transmitted to the committee chair in writing or via email. Any delays caused by obtaining additional information will be transmitted to the committee chair. Final decisions by RMCG will be transmitted to the committee chair in hard copy or via email. The RMCG Business Manager will file all documentation related to the requests and actions taken in the RMCG Files.

E. Communicating with Executives

- 1. Each RMCG member is expected to brief their respective Agency Administrator (agency executive) after each RMCG meeting or conference call.
- 2. The RMCG Business Manager will prepare a year-end accomplishment report for submission to the agency executives.
- 3. Each RMCG member is expected to communicate urgent issues to their respective agency executive.
- 4. RMCG will conduct an annual review of the RMCG Charter and revise as needed. The Charter will be submitted to the RMA Fire Executive Council for approval and signature.
- 5. Any issues not resolved by RMCG through consensus will be elevated to the Chair of the RMA Fire Executive Council by the Chair of RMCG.
- 6. RMCG will encourage RMA Fire Executive Council participation in all RMCG functions.
- 7. Written communications with RMA Fire Executive Council will be shared with all RMCG members and filed in RMCG Files.

F. Approving 420/520/630 Applications

Recommendations will be submitted to the RMCG Business Manager by the Chair of the Operations Committee. The Business Manager will acknowledge receipt of the recommendation in writing or via email to the committee chair and inform when the recommendation will be heard. RMCG will review and discuss the recommendation and

make decisions using the RMCG Consensus Decision Model. Additional information or clarification of the recommendation needed by RMCG to reach consensus will be transmitted to the committee chair in writing or via email. Any delays caused by obtaining additional information will be transmitted to the committee chair. Final decisions by RMCG will be transmitted to the committee chair in hard copy or via email. If the recommendation is not accepted, rationale for the decision will be returned to the committee chair and the process will be repeated as necessary. The RMCG Business Manager will file all documentation related to the requests and actions taken in the RMCG Files.

G. Duty Officer

In the absence of a MAC Group (typically at RMA Preparedness Levels 1-3) RMCG will provide a Duty Officer to work with the RMACC Center Manager on a rotational basis. The rotation schedule is on the RMCG website and presented in Attachment 7. The duties of the RMCG Duty Officer are listed in the current RMA Mobilization Guide and include establishment of incident priority.

X. Financial Considerations

A. Funding of Projects

Only projects that are mutually beneficial and sanctioned will be considered for funding by way of an interagency and/or cost share agreement. In general, RMCG does not have a budget nor does it fund activities. Any activities funded will be for reasons of economic efficiency and multiplier effect and will not bypass agency program and development processes or authorities. All activities proposed for funding by RMCG should have the following information:

- 1. Project Proposal: Name of Project
- 2. Project Goal
- 3. Description of problem to be addressed
- 4. Description of quantitative outcome (measures of success)
- Description of current status/situation
- 6. Description of existing constraints (Ex: must interface with payroll system)
- 7. Description of the relative priority of project (i.e. what are the consequences of not doing the project?)
- 8. Project duration and relative size (Ex: 1 month; small, easy fix)
- 9. Description of alternative strategies, pros & cons, and estimated life cycle cost.
- 10. Description of resource availability (i.e. who will be responsible for doing the work?)
- 11. Description of funding alternatives (i.e. who else can fund this project? Why should RMCG assume this responsibility?)

XI. Investigations/Reviews/Incident Closeouts

Any RMCG member may be requested to serve as the RMCG representative on any fire-related investigation or review. Several types of reviews are discussed below:

A. After Action Reviews (AAR)

ICs will meet with the RMCG to conduct a post-season After Action Review each fall to discuss and identify issues for management action.

B. Fire and Aviation Safety Team (FAST) Reviews

FAST Reviews will be initiated during high fire activity by accessing policy, rules, regulations, and management oversight relating to operational issues. FAST will be chartered by RMCG with a delegation of authority. Mobilization of a FAST team will follow procedures in the RMA Mob Guide.

C. Incident Closeouts

RMCG members will represent the RM Geographic Area at incident closeouts to ensure quality team performance and communicate any issues to the RMCG chair.

D. Incident Management Review Reports

RMCG will review each RMA sponsored IMT at least once per year. The main purpose of this evaluation is to help ensure personal contact and maintain lines of communication/coordination. The current Incident Management Review Report on the RMACC website, and presented in Attachment 13, will be used during the evaluation.

XII. Accreditation

The RMCG will use accreditation guidelines outlined by the NWCG. Specific documents to reference are the Field Manger's Course Guide and PMS 310-1.

Institutions of higher education acting as Contractual service providers: only those that ha

Institutions of higher education acting as Contractual service providers: only those that have current contractual agreements in place will be recognized by RMCG as authorized service providers.

XIII. Issue Papers

A. Format and Purpose

All issues shall be submitted on the current RMCG Issue Paper format, located on the RMCG web page, and presented in Attachment 14.

B. Process Procedures

All issue papers should be submitted to the RMCG Business Manager as soon as possible prior to a scheduled meeting or conference call. The Business Manager will acknowledge receipt of the issue paper in writing or via email to the submitter and inform when the issue will be heard. Urgent or sensitive issues submitted to RMCG will be brought to the attention of the RMCG Chair. The Chair will decide whether to call a special meeting or hold the issue for the next regularly scheduled meeting.

Each issue paper will be reviewed by all RMCG members, and decisions will be made

following the RMCG Consensus Decision Model. Submitting parties may be invited, at the discretion of the Chair, to present their issue paper at the meeting or conference call.

C. Resolution of Issue Papers

Action will be taken by RMCG on all issue papers submitted. Decisions will be made using the RMCG consensus model. The RMCG decision will be sent back to the submitter with one of the following responses:

- i. Approved
- ii. Approved as modified
- iii. Rejected
- iv. Deferred until ______.

D. File Keeping of Issue Papers (SEE RECORDS MANAGEMENT)

XIV. Committees

A. Approved Committees

A list of current RMCG Committees and their Liaisons in included in the RMCG website and presented in Attachment 4.

B. Committee Membership

The RMCG Committees will be comprised of representatives from each of the following agencies:

- Bureau of Indian Affairs
- Bureau of Land Management (Colorado and Wyoming Offices)
- Fish and Wildlife Service
- Forest Service
- National Park Service
- State Agencies of Colorado, Wyoming, South Dakota, Nebraska and Kansas

C. Common Tasks

Interagency Standing Committees are established through RMCG direction and have charters as appendices of the RMCG Charter. Issues and concerns of mutual interest will be tasked to the appropriate committee by the RMCG via forwarding of an Issue Paper with specific instructions, by correspondence from the Chair, or by instruction from the Committee Liaison.

D. Reporting and Tracking of Tasks

Taskings will be documented via the RMCG Action Item Log and sent to the respective standing committee Chairperson via the RMCG Committee Liaison. Committees can be requested to present updates via the RMCG agenda either at RMCG meetings and /or conference calls for information sharing, discussion and decisions. Task Reports will be expected to be received at the next RMCG meeting and /or conference call from the date of

requested completion, unless the Liaison is notified of a need for an extension of time, at which point the Liaison will notify both the RMCG Chairperson and the RMCG Business Manager.

E. Committee Minutes

Minutes of meetings, as per each respective charter, will be taken and distributed to Committee members, the RMCG Business Manager, and Chairs of other Standing Committees.

F. Charters

Committee and Advisory Group Charters will follow the standard format attached to this operating plan, Attachment 15. The only provisions of the Charter that may be changed are specific membership requirements and purpose. The "Purpose" section should align with the current strategic plan.

G. RMCG Task Groups

RMCG and Committees may appoint Task Groups. Task Groups are formed when a specific task is needed that cannot be easily completed by the RMCG. The general purpose of Task Groups is to examine a specific problem or issue assigned by the RMCG, and return with a report and recommendations for resolving or addressing the problem or issue. Task Groups will produce a statement of work that outlines the specific products expected, with target dates. A leader will be appointed for each Task Group. Whenever possible, Task Groups should have representation from among the RMCG. Personnel from outside members of the RMCG or RMCG Standing Committees may be appointed to Task Groups.

A Task Group shall sunset upon completion of its assignment. Tasking, reporting, tracking and minutes shall comply with the same requirements of standing committees.

H. Expectations of the Standing Committees and Task Groups

- 1. All committees and task groups will function effectively, efficiently and within the scope of their respective approved charter or tasking.
- Each Committee or Task Group Chair will be responsible for assuring the minutes of the Committee meetings are recorded and sent to the RMCG Business Manager for website posting. The Chair should also send minutes to each Committee and Task Group Member and Liaison.
- The Committee Chair or a representative committee member will attend at least one RMCG meeting annually. At that meeting the chair or representative will present a Committee report, both orally and in writing outlining issues, work accomplished and work planned.
- 4. Committees have the authority to appoint task groups to assist with issues within the Committee.
- 5. Committees and Task Groups are not allowed to task each other. If a Committee or Task Group feels a task is beyond its scope of responsibility the task will go back to the RMCG and the RMCG will deal with it appropriately.

- 6. Committees and Task Groups will actively address tasks submitted by RMCG but should not hesitate to tell the RMCG if they feel unable to complete the task for whatever documented reason.
- 7. Committees and Task Groups will keep RMCG apprised of the need to replace Committee members. Committees and Task Groups will make recommendations to the RMCG, thru the Liaison, for selection of new members. RMCG will then select new members based on Committee and Task Group recommendations.
- 8. The Committee charter will be reviewed annually by each Committee chair and respective Liaison. Any changes or additions to a Committee charter will be proposed, thru the Liaison, to RMCG for consideration and approval.

I. Committee Liaisons

A RMCG Liaison will represent RMCG during all Committee meetings and other correspondence and serve as the main communication link between RMCG and their respective committee. A listing of Committees and Liaisons is on the RMCG website and presented in Attachment 4.

J. Committee/Task Group Decision Making

Each Committee/Taskforce will use the Consensus Decision Model posted on RMCG's website, and presented in Attachment 10.

Rocky Mountain Area 2013 EXECUTIVE CONTACTS

AGENCY	NAME	TELEPHONE	EMAIL
1			
USFS	Dan Jiron	303-275-5450 (O)	djiron@fs.fed.us
Region 2		303-489-9074 (C)	
BLM	Don Simpson	307-775-6001 (O)	dsimpson@blm.gov
Wyoming and Nebraska		307-631-8910 (C)	
		970-266-9220 (H)	
South Dakota	Jon Farris	605-773-4022 (O)	jon.farris@state.sd.us
Deputy Secretary of Agriculture		605-208-4852 (C)	
BLM	Helen Hankins	303-239-3700 (O)	hhankins@blm.gov
Colorado		303-842-1249 (C)	
		303-862-6036 (H)	
Wyoming	Bill Crapser	307-777-5644 (O)	bill.crapser@wyo.gov
State Forester	1	307-214-7843 (C)	
		307-638-4728 (H)	
Colorado	Paul Cooke	303-239-4600 (O)	paul.cooke@state.co.us
Division of Fire			
Prevention & Control			
NPS	Billy Shott	303-969-2652 (O)	Billy_Shott@nps.gov
Intermountain Region	·	303-349-7894 (C)	
		303-304-9484 (H)	
Kansas	Larry Biles	785-532-3309 (O)	lbiles@ksu.edu
State Forester	·	678-617-0096 (C)	
Nebraska	Scott Josiah	402-472-1467 (O)	sjosiah2@unl.edu
State Forester			
BIA	Bruce Loudermilk	605-226-7343 (O)	Weldon.Loudermilk@bia.gov
Great Plains Region			
BIA	Edward Parisian	406-247-7943 (O)	Edward.Parisian@bia.gov
Rocky Mountain Region		406-670-8521 (C)	
BIA	William Walker	505-563-3103 (O)	william.walker@bia.gov
Southwest Region			
USFWS	Paul Santavy	303-236-4304 (O)	paul_santavy@fws.gov
Mountain-Prairie Region	-		

Updated: 1/24/2013



ROCKY MOUNTAIN COORDINATING GROUP

Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions) Bureau of Land Management (Colorado and Wyoming) Fish and Wildlife Service (Mountain/Prairie Region) Forest Service (Rocky Mountain Region)

National Park Service (Intermountain and Midwest Regions) State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

1. Ken Kerr (Chair) **BLM-CO State Office** 2850 Youngfield Lakewood, CO 80215 303-239-3693 krkerr@blm.gov

2. Ron Graham (Vice Chair) Wyoming State Forestry Div. 5500 Bishop Blvd. Cheyenne, WY 82002 307-777-3368 ron.graham@wyo.gov

3. Jay Esperance State of South Dakota Wildland Fire Div. 4250 Fire Station Road #2 Rapid City, SD 57703-8011 605-393-8011 jay.esperance@state.sd.us

USFS-Rocky Mtn. Region 2

Lakewood, CO 80225

4. Rocco Snart

CO Div. of Fire Prev. & Control 5060 Campus Delivery Fort Collins, CO 80526 720-347-7234 rocco.snart@cdps.state.co.us

5. Angie Foster (Acting) **BLM-WY State Office**

5353 Yellowstone Road PO Box 1828 Cheyenne, WY 82001 307-775-6443

afoster@blm.gov

7. Mike Davin

NPS-Intermountain Region 12795 W Alameda Parkway PO Box 25287 Denver, CO 80225 303-969-2951 michael davin@nps.gov

8. Bob Jones

Bureau of Indian Affairs PO Box 158 Fort Washakie, WY 82514 307-332-4408 robert.jones@bia,gov

9. David Carter

740 Simms St

PO Box 25127

303-275-5749

wott@fs.fed.us

6. Bill Ott

FWS-Mtn. Prairie Region 6 134 Union Blvd. Lakewood, CO 80228 303-236-8110 david carter@fws.gov

10. Cal Pino

Bureau of Indian Affairs Southwest Regional Office 1001 Indian School Road Albuquerque, NM 87104 505-563-3385 cal.pino@bia.gov

11. Dave Hall

Bureau of Indian Affairs **Great Plains Region** 115 4th Avenue Southeast Aberdeen, SD 54701 605-226-7621 david.hall@bia.gov

12. Don Westover

Nebraska Forest Service 101D Forestry Hall PO Box 830815 Lincoln, NE 68583-0815 402-472-6629 dwestover1@unl.edu

13. Ross Hauck

Kansas Forest Service 2610 Claflin Road Manhattan, KS 66502-2798 785-532-3314 rhauck@ksu.edu

14. Dan Smith

Nat. Assoc. of State For. 3833 S. Development Ave. Boise, ID 83705-5354 208-387-5653 dan smith@nifc.blm.gov

15. Willie Thompson (Acting) USFS-Rocky Mtn. Region 2

740 Simms St PO Box 25127 Lakewood, CO 80225 303-275-5736 wrthompson@fs.fed.us

16. Chad Ray (Ex-Officio)

CO Div. of Emergency Mgmt. 9195 E. Mineral Ave. #200 Centennial, CO 80112 720-852-6627 chad.ray@state.co.us

17. Jim Fletcher (Advisor)

USFS-Rocky Mtn. Reg. 2 Rocky Mtn Coord. Center 2850 Youngfield Lakewood, CO 80215 303-445-4302 jafletcher@fs.fed.us

18. Brooke Malcolm (Bus. Mgr.)

FWS-Mtn. Prairie Region 6 Rocky Mtn. Area Coord. Center 2850 Youngfield Lakewood, CO 80215 303-445-4306 brooke_malcolm@fws.gov

The Rocky Mountain Coordinating Group includes federal and state agency representatives who are responsible for the communications, coordination and implementation of interagency wildland fire management direction in the Rocky Mountain Area.

Attachment 2 02/07/13

$RMCG\ Chairman ship-10/2012$

Year	Rotation according to charter	Agency Actually Serving
2002	NPS	NPS
2003	BLM-WY	BLM-WY
2004	State - CO	State- CO
2005	USFS	USFS
2006	BIA	BIA
2007	State - SD	State - SD
2008	FWS	FWS
2009	State - KS	State - KS
2010	USFS	USFS
2011	State - WY	State - SD
2012	BIA	BIA
2013	BLM - CO	BLM-CO
2014	State - CO -DFPC	State - WY
2015	NPS	
2016	State - CO -DFPC	
2017	BLM - WY	
2018	State - NE	
2019	FWS	
2020	State -KS	
2021	USFS	
2022	State - SD	
2023	BIA	



ROCKY MOUNTAIN COORDINATING GROUP

Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions)
Bureau of Land Management (Colorado and Wyoming)
Fish and Wildlife Service (Mountain/Prairie Region)
Forest Service (Rocky Mountain Region)
National Park Service (Intermountain and Midwest Regions)
State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

2013 RMCG Committee Chairs & Ligisons

Incident Business Management

Chair: Lynda Berckefeldt

Wyoming State Forestry Division

5500 Bishop Blvd. Cheyenne, WY 82002

307-777-7300

lynda.berckefeldt@wyo.gov

Fire Program Analysis

Chair: **Rich Sterry**

USFWS - Mtn.-Prairie Region

134 Union Blvd.

Lakewood, CO 80228

303-236-8124

richard_sterry@fws.gov

Geospatial Technology

Chair: Elise Bowne

USFS – R2 Resource Info Mamt.

740 Simms Street Golden, CO 80401 303-275-5209

embowne@fs.fed.us

Information & Education

Co-Chairs: **Traci Weaver**

NPS – Grand Teton NP P.O. Drawer 170 Moose, WY 83012 307-739-3692

traci weaver@nps.gov

David Eaker

NPS – Zion NP

Springdale, UT 84767

435-772-7811

david eaker@nps.gov

Liaison: Ron Graham

307-777-3368

ron.graham@wyo.gov

Liaison: Michael Davin

303-969-2951

michael_davin@nps.gov

Liaison: Michael Davin

303-969-2951

michael davin@nps.gov

Liaison: Rocco Snart

720-347-7234

rocco.snart@state.co.us

The Rocky Mountain Coordinating Group includes federal and state agency representatives who are responsible for the communications, coordination and implementation of interagency wildland fire management direction in the Rocky Mountain Area

Attachment 4

Operations

Chair: Cliff Hutton Liaison: Bill Ott

BLM Colorado 303-275-5749 2850 Youngfield St. wott@fs.fed.us Lakewood, CO 80215

303-239-3687 <u>c1hutton@blm.gov</u>

<u>Training</u>

Chair: Ron Simpson Liaison: Angie Foster

BLM NW Colorado Fire Mgmt. 307-775-6443 455 Emerson Street **afoster@blm.gov**

Craig, CO 81625 970-826-5030 r2simpso@blm.gov

<u>Aviation</u>

Chair: Steve Sorensen Liaison: Bob Jones

NPS Intermountain Region 307-332-4408 12795 W. Alameda Pkwy. robert.jones@bia.gov

Denver, CO 80225-0287 303-969-2657

steven_sorensen@nps.gov

NFDRS

Chair: TBD Liaison: **Dave Carter**

303-236-8110

david carter@fws.gov

Coordinating Cide

ROCKY MOUNTAIN COORDINATING GROUP

Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions)
Bureau of Land Management (Colorado and Wyoming)
Fish and Wildlife Service (Mountain/Prairie Region)
Forest Service (Rocky Mountain Region)
National Park Service (Intermountain and Midwest Regions)
State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

2013 RMCG Dispatch Center Liaisons

Casper Interagency Dispatch Center:

Ron Graham / 307-777-3368 / ron.graham@wyo.gov

Cody Interagency Dispatch Center:

Bob Jones / 307-332-4408 / robert.jones@bia.gov

Craig Interagency Dispatch Center:

Dave Carter / 303-236-8110 / david_carter@fws.gov

Durango Interagency Dispatch Center:

Cal Pino / 505-563-3385 / cal.pino@bia.gov

Fort Collins Interagency Dispatch Center:

Rocco Snart / 720-347-7234 / rocco.snart@state.co.us

Grand Junction Interagency Dispatch Center:

Mike Davin / 303-969-2951 / michael_davin@nps.gov

Montrose Interagency Dispatch Center:

Ken Kerr / 303-239-3693 / krkerr@blm.gov

Northern Great Plains Interagency Dispatch Center:

Dave Hall / 605-226-7621 / david.hall@bia.gov

Pueblo Interagency Dispatch Center:

Bill Ott / 303-275-5749 / wott@fs.fed.us

Rawlins Interagency Dispatch Center:

Angie Foster / 307-775-6443 / afoster@blm.gov

The Rocky Mountain Coordinating Group includes federal and state agency representatives who are responsible for the communications, coordination and implementation of interagency wildland fire management direction in the Rocky Mountain Area



ROCKY MOUNTAIN COORDINATING GROUP

Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions)

Bureau of Land Management (Colorado and Wyoming)

Fish and Wildlife Service (Mountain/Prairie Region)

Forest Service (Rocky Mountain Region)

National Park Service (Intermountain and Midwest Regions)

State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

2013 Dispatch Zone Board Chairs

Casper Interagency Dispatch Center

Paul Wright, WY State Forestry Division 600 Veterans Lane Buffalo, WY 82834 Ph: 307-684-2752

paul.wright@wyo.gov

Cody Interagency Dispatch Center

Mark Giacoletto, USFS Shoshone National Forest 808 Meadow Lane Cody, WY 82414

Ph: 307-578-5123 mgiacoletto@fs.fed.us

Craig Interagency Dispatch Center

Cris Dippel, FWS Browns Park NWR 1318 Hwy 318 Maybell, CO 81640

Ph: 970-365-3613 ext 202 <u>Cris_Dippel@fws.gov</u>

Fort Collins Interagency Dispatch Center

Dave Booton, Boulder Co. Sheriff's Office Emergency Services Group 1777 6th Street Boulder, CO 80302 Ph: 303-441-3625

dbooton@bouldercounty.org

Rawlins Interagency Dispatch Center

Frank Keeler, BLM Rock Springs Field Office 280 Highway 191 North Rock Springs, WY 82901 Ph: 307-352-0282

fkeeler@blm.gov

Durango Interagency Dispatch Center

Steve Ellis, CSFS Southwest Zone FMO 102 Par Place, Suite 1 Montrose, CO 81401 Ph: 970-249-9051

steven.ellis@colostate.edu

Grand Junction Interagency Dispatch Center

David Rosenkrantz, BLM Grand Junction Field Office 2815 H Road Grand Junction, CO 81506

Ph: 970-244-3015 drosenkrantz@blm.gov

Montrose Interagency Dispatch Center

Mike Davis, BLM Uncompander Field Office 2465 South Townsend Avenue Montrose, CO 81401 Ph: 970-240-5351 mjdavis@blm.gov

N. Great Plains Interagency Dispatch Center

Travis Lipp, BLM South Dakota Field Office 310 Roundup Street Belle Fourche, SD 57717 Ph: 605-892-7013 tlipp@blm.gov

Pueblo Interagency Dispatch Center

Jim Jaminet, USFS Rio Grande National Forest 1803 W. Hwy 160 Monte Vista, CO 81144 Ph: 719-852-5941

jjaminet@fs.fed.us

2012 - 2013 RMA DUTY OFFICERS & ROTATION

Duty Officer	Agency	Work Number	Cell Number	Home Number
Bob Jones	BIA-RM Region	307-332-4408		
Jay Esperance	SD State	605-393-8011		
Dave Carter	FWS	303-236-8110		
Michael Davin	NPS	303-969-2951		
Ken Kerr	CO-BLM	303-239-3693		
Bill Ott	USFS	303-275-5749		
Ron Graham	WY State	307-777-3368		
Angie Foster	WY-BLM	307-775-6443		
Rocco Snart	CO State		720-347-7234	

ALERT DATES	DUTY OFFICER	ALERT DATES	DUTY OFFICER
NOV 7-13*	DAVIN	JUN 5-11	SNART
NOV 14-20	KERR	JUN 12-18	JONES
NOV 21-27	ОТТ	JUN 19-25	ESPERANCE
NOV 28-DEC 4	GRAHAM	JUN 26-JUL 2	CARTER
DEC 5-11	JONES	JUL 3-9	DAVIN
DEC 12-18	ESPERANCE	JUL 10-16	KERR
DEC 19-25*	CARTER	JUL 17-23	ОТТ
DEC 26-JAN 1*	DAVIN	JUL 24-30	GRAHAM
JAN 2-8*	KERR	JUL 31-AUG 6	FOSTER
JAN 9-15	ОТТ	AUG 7-13	SNART
JAN 16-22*	GRAHAM	AUG 14-20	JONES
JAN 23-29	FOSTER	AUG 21-27	ESPERANCE
JAN 30-FEB 5	SNART	AUG 28-SEPT 3	CARTER
FEB 6-12	JONES	SEPT 4-10	DAVIN
FEB 13-19*	ESPERANCE	SEPT 11-17	KERR
FEB 20-26	CARTER	SEPT 18-24	ОТТ
FEB 27-MAR 5	DAVIN	SEPT 25- <i>OC</i> T 1	GRAHAM
MAR 6-12	KERR	OCT 2-8	FOSTER
MAR 13-19	ОТТ	OCT 9-15	SNART
MAR 20-26	GRAHAM	OCT 16-22	JONES
MAR 27-APR 2	FOSTER	OCT 23-29	ESPERANCE
APR 3-9	SNART	OCT 30-NOV 5	CARTER
APR 10-16	JONES	NOV 6-12	DAVIN
APR 17-23	ESPERANCE	NOV 13-19	KERR
APR 24-30	CARTER	NOV 20-26	ОТТ
MAY 1-7	DAVIN	NOV 27-DEC 3	GRAHAM
MAY 8-14	KERR	DEC 4-10	FOSTER
MAY 15-21	OTT	DEC 11-17	SNART
MAY 22-28	GRAHAM	DEC 18-24	JONES
MAY 29-JUN 4	FOSTER	DEC 25-31	ESPERANCE

^{*} Denotes Holidays

Rocky Mountain Area Spring Team Meeting April 2–4, 2012 Grand Junction, CO

Monday April 2, 2012

1500 - 1700 RMCG meet with IC's - Executive Boardroom

Tuesday April 3, 2012

0800 - 1000 Teams Meet, Orientation

Type 1 – Monument Room

Type 2A – Colorado/Mesa Room

Type 2B – Aspen Room

Type 2C - Telluride

1000 - 1200 Group Session - Horizon/Columbine/Bookcliff Room

Moderator-Ken Kerr

Kickoff, Introduction

Welcome, Introductions - 15 minutes

RMCG - Expectations/Delegations - Ken Kerr 30 minutes

National IMT- Future Succession Plan – Dan Smith 30 minutes

Seasonal Outlook - Tim Mathewson 30 minutes

1200 - 1300 Lunch

1300 - 1400 Functional Area-Command/General Staff Breakouts, Breakouts

Functional Area Discussion Leads:

PIO-Laura McConnell – Horizon/Columbine/Bookcliff Room – Front of room

Safety-Keith Long – Horizon/Columbine/Bookcliff – Back of room

Operations-Rob Powell – Telluride Room

Plans-Pete Anderson – Aspen Room

Logistics-Lauren Wickstrom – Colorado/Mesa Room

Finance-Dave Lucas – Monument Room

1400 - 1700 **Team Meetings** – Rooms same as morning meetings

TBD Wildland Fire Fighter Foundation Fund Raiser (Evening)

Wednesday April 4, 2012

0800 - 1200 Team Meetings - Rooms same as day before

1200 - 1300 Lunch

1300 - 1700 Optional Team Meetings or Travel

Attachment 8



ROCKY MOUNTAIN COORDINATING GROUP

Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions)
Bureau of Land Management (Colorado and Wyoming)
Fish and Wildlife Service (Mountain/Prairie Region)
Forest Service (Rocky Mountain Region)
National Park Service (Intermountain and Midwest Regions)
State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

MEETING TOPIC REQUEST

For items to be considered for the agenda, they must be in the following format:
Date of Meeting:
Subject:
Speaker(s):
Objective of Presentation:
 () Disseminate information () Scoping - Getting input/information () Obtain decision - (Problem statement, objective, alternatives, and proposed recommendation outlined in abstract or attached).
Time needed for presentation: minutes
Time anticipated for discussion: minutes

ABSTRACT OF PRESENTATION



ROCKY MOUNTAIN COORDINATING GROUP

Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions)

Bureau of Land Management (Colorado and Wyoming)

Fish and Wildlife Service (Mountain/Prairie Region)

Forest Service (Rocky Mountain Region)

National Park Service (Intermountain and Midwest Regions)

State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

Revised Consensus Decision Model

October 19, 2011

General:

The consensus process is a proven and effective model for group decision-making. It promotes group problem solving through creative consensus-building, and offers greater opportunities for the best possible agreements than the "majority rules" voting model (win-lose) of more traditional and formal rules.

Before the meeting:

The facilitator, or identified "point person" for a particular proposal should, when applicable, contact, or make themselves available for contact by, relevant stakeholders in order to devise a preliminary proposal that takes account of the concerns of the group.

Role of the facilitator:

Keeps order, keeps the discussion on track, makes sure the discussion focuses on the merits of the arguments being made, and summarizes the tentative agreements reached and tests for overwhelming agreement.

Meeting Rules:

The Consensus Model shall be the preferred decision-making model for RMCG and is expected to be used by the group to reach the vast majority of decisions.

- A. Someone presents a proposal. It does NOT need to be in the form of a motion, nor seconded for discussion.
- B. The proposal and the pros and cons are discussed.
- C. As a result of the discussion the more input, the better the proposal can be modified.
- D. If a general agreement seems to be emerging, the facilitator tests for consensus by re-stating the latest version of the proposal to see if everybody agrees.
- E. If anyone dissents, the facilitator returns to the discussion to see if the idea/proposal can be further modified in order to make it acceptable to everyone. The facilitator shall encourage expression and examination of the concerns of dissenters. The facilitator tests for support for modifications. This test could include a "straw vote".
- F. The decision is "made" when the facilitator determines an "overwhelming majority" (75% of the members present, either personally or remotely) has been reached.
- G. The facilitator, or a designee, shall write a summary, highlighting points of agreement and disagreement at the conclusion of the meeting.
- H. Use of the Consensus Model does NOT prevent a request by any member to "suspend the rules" to utilize Robert's Rules of Order for part of, or the remainder of, the meeting. Moving to Robert's Rules of order requires an "overwhelming majority" vote (75% of the members present, either personally or remotely). The same procedure can be invoked for moving from Robert's Rules back to the Consensus Model.

Dissent:

Although the consensus decision-making process should, ideally, identify and address concerns and reservations early, proposals do not always garner full consensus from the decision-making body. When a call for consensus on a motion is made, a dissenting delegate has one of three options:

Declare reservations: Group members who are willing to let a motion pass but desire to register their concerns with the group may choose "declare reservations." If there are significant reservations about a motion, the decision-making body may choose to modify or re-word the proposal.

Stand aside: A "stand aside" may be registered by a group member who has a "serious personal disagreement" with a proposal, but is willing to let the motion pass. Although stand asides do not halt a motion, it is often regarded as a strong "nay vote" and the concerns of group members standing aside are usually addressed by modifications to the proposal. Stand asides may also be registered by users who feel they are incapable of adequately understanding or participating in the proposal.

Block: Blocks are generally considered to be an extreme measure, only used when a member feels a proposal "endanger(s)" the organization (RMCG or representative agency) or its participants, or violate(s) the mission of the organization (i.e., a principled objection). ¹

In the RMCG consensus model one block will be sufficient to stop a proposal, however, the blocking member must provide evidence and/or supporting citations which clearly show how the proposal endangers or violates as indicated above.

For decisionmaking, a Block may not be overruled through the use of Robert's Rules of Order (voting). Should a block occur, the group will move the item back to the floor for reconsideration. If the item is not dismissed or resolved after reconsideration, it will be moved to the RMA Fire Executive Council.

¹ During a Block the member must be able to corroborate their "Block" by showing a legitimate: 1) safety violation, 2) demonstrating an endangerment of the ability of an organization or participant to function, 3) violation of policy, law or regulation, or 4) inability for the agency to participate in the activity. Documentation for the Block must be presented to other RMCG members upon request.

ROCKY MOUNTAIN COORDINATING GROUP



Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions)
Bureau of Land Management (Colorado and Wyoming)
Fish and Wildlife Service (Mountain-Prairie Region)
Forest Service (Rocky Mountain Region)
National Park Service (Intermountain and Midwest Regions)
State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

Appendix V -- RMCG Award Criteria

RMCG recognizes individuals and/or groups for significant contributions to the betterment of interagency fire management efforts in the RMA through the presentation of awards. RMCG approves awards considering the combined effect of service performed, length of time, leadership provided, etc..

Categories:

- 1. Certificates will normally be given at the RMCG/Team meeting for the following:
 - -- Type 1 & 2 incident management team members who have completed a three-year commitment. Participants in the IMT program for less than a three-year commitment *may* receive a certificate of appreciation if approved by the Incident Commander.
 - -- Others who have made a significant contribution to the RMA of a temporary (less than one year) nature.
- 2. Certificates with ornamental frame will normally be given at the RMCG/Team meeting for the following:
 - -- Exiting RMCG Chairman
 - -- Exiting RMCG Committee Chairmen
 - -- Exiting RMA Incident Commanders
 - -- Team or committee members who have served their term in an outstanding manner
 - -- Others who have made a significant contribution to the RMA in an extended (one year or more) timeframe. Recognition for service upon transferring to another Geographic Area usually falls into this category.
- 3. Engraved Plaques are RMCG's highest award. They may be given at any time and will normally be presented to individuals who have made a significant contribution to the RMA over many years. Recognition for significant service at retirement usually falls into this category.
- 4. Other awards, tokens of appreciation (T-shirts, knives, gift certificates, trophies, etc,) or special recognition may be given at any time to acknowledge service to the RMA. These awards would typically be given to supplement a certificate/plaque for outstanding long-term service, given to members of a group whose collective activity contributed to successful outcomes during important events, or given to individuals to recognize service in a special way.

Process:

Nominations for any award will be presented to RMCG using the current form posted on the RMCG website. All award nominations must contain appropriate justification and may be submitted to the RMCG by anyone as circumstances warrant.

Team member awards will be coordinated by the RMA Incident Commanders, who will track team member service and inform RMCG when someone has met the criteria for an award. Names will be presented to RMCG at the winter meeting to ensure proper presentation at the spring RMCG/Team meeting.

Logistics:

Certificates of Appreciation and ornamental frames will be stored at RMACC. Plaques and/or other awards will be purchased and engraved as needed. The medium, printing, engraving, etc. will be purchased by interagency efforts as agency budgets allow. The value of agency purchases will be considered a contribution to the agency's fair share of RMACC operating expenses.



RMCG Award Nomination

Please mark the appropriate category that applies to the nominee.

IMT Member Completion of 3 year Commitment	IMT member outstanding performance above and beyond normal member duties
Individual having made a significant contribution to the betterment of interagency fire management concerns	Group having made a significant contribution to the betterment of interagency fire management concerns
Agency:	Date:
Nominee:	
Nomination Prepared by:	
Contact Name:	
Telephone Number:	
Contact E-mail Address:	
Wording to be included on Award	
Certificate, Plaque or other?	
Will the award be presented at the RMCG Spletter?	oring Meeting or mailed to the recipient with RMGC cover
If Mailed, to	

Please send all nominations to the RMCG Vice Chair, Ken Kerr at krkerr@blm.gov.



ROCKY MOUNTAIN COORDINATING GROUP

Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regions)
Bureau of Land Management (Colorado and Wyoming)
Fish and Wildlife Service (Mountain/Prairie Region)
Forest Service (Rocky Mountain Region)

National Park Service (Intermountain and Midwest Regions)
State Agencies in Colorado, Wyoming, South Dakota, Nebraska and Kansas

INCIDENT MANAGEMENT REVIEW REPORT

HOST UNIT:INCIDENT NAME:INCIDENT MANAGEMENT TEAM:			INCIDE	INCIDENT NUMBER:							
			DATE T	DATE TEAM ASSIGNED:							
			DATE(s	s) OF	REV	IEW:					
REVIEWERS:											
CONDITION	COD	ES:		ATISFACTORY; U – UNSAT ITEM	ISFA S	CTO U	RY;	AN – ATTENTION NEEDED ITEM	S	U	AN
Incident Management Team:				6. Effective application & compliance with Inter-	<u>†</u>	1	1	Rocky Mountain Area Cache:	~		
Incident Management Team: 1. Timely response to activation and mobilization & demob in coordination with RMACC.		†	†	agency Incident Business Mgt. Handbook. 7. Trainees & mentees are effectively utilized to advance their progress toward certification.	† †	† †	· †	Effective communications, response and delivery of resources meeting NFES standards.	†	†	†
Positive, effective communication & coordination with Agency Administrator(s).	†	†	†	Establishes controls for accountability for assigned resources & minimizes losses.	<u>†</u>	†	†	Compliance with relevant guidance in the RMA Cache Annual Operating Plan.	†	†	†
Establishment & use of Standard Operating Guidelines for effective teamwork.	†	†	†	Establishes effective relationships with cooperating and assisting agencies.	†	†	†	Other:			
Operating within scope (leader's intent) of WFSA/WFIP & Delegation of Authority.	†	†	†	Rocky Mtn. Area Coordination Center:				16. Buying Team support is effective including resource acquisition & documentation.	†	†	†
a. Incident Action Plan reflects AA's strategy, objectives & cost containment consideration		1	†	Effectively responds to host agency requests from Agency Administrators for IMTs.	†	†	†	17. Local and expanded dispatch support is effective and timely.	†	†	†
Ensures compliance with established safe fire- fighting practices.	†	1	†	Effectively prioritizes resources among competing needs in response to GMAC.	†	†	†		†	†	†
a. Fireline safety including situational awareness, risk assessment & LCES in place.		1	†	Effective and timely response to IMTs in the mobilization of ordered resources.	†	†	†		†	†	†
b. Mgt. of aviation operations & resources in compliance with Chpt. 17 of "Red Book".	†	1	†	13. Compliance with relevant guidance in the RMA Mob Guide & RMACC Op Plan.	†	1	†		1	1	1
	quire fol	low up	action	by RMCG in consultation with Agency	Admin	istrato	r and w	with the IC concerning corrective actions.			
REMARKS: ITEM COMMENTS, CO	мм	CNID	A TIO	MC OD DDIEF DESCRIPTIO) N O	E A C	TIO	N NEEDED TO MEET RELEV	(7 A NT	т	
NO. STANDARD.	JWIWII	END.	AIIC	ons, or brief description	JN U	r AC	.110	N NEEDED TO MEET RELEV	AIN	1	
NO. STANDARD.											
RMCG REPRESENTA	ATIVI	E				,	INCII	DENT COMMANDER		_	

DISTRIBUTION: Original to RMCG Chair, 1 Copy Each to: Incident Commander, Agency Administrator, RMACC Manager, Cache Manager, Ops Comm. Chair.

ITEM NO.	COMMENTS, COMMENDATIONS, OR BRIEF DESCRIPTION OF ACTION NEEDED TO MEET RELEVANT STANDARD.

ISSUE PAPER

Prepared for: Rocky Mountain Coo	edinating Group
Submitted:, 20_	_
Title:	
Issue:	
Background/Status:	
Recommendation:	
Contact: (Includes name, phone nu	mber, electronic address)
	ACTION TAKEN (Circle One)
APPROVED / APPROVED AS MO	ODIFIED BELOW / REJECTED / DEFERRED UNTIL:
Date	/ <u>S/</u> Rocky Mountain Coordinating Group
Explanation: (if needed)	

ROCKY MOUNTAIN COORDINATING GROUP XXXXXXXXXXX COMMITTEE CHARTER

Mission Statement

The Rocky Mountain XXXXXXXX Committee is established under the Rocky Mountain Coordinating Group (RMCG) to provide an interagency approach to provide advice, recommendations, support and program implementation of the XXXXXXXXXXX.

Purpose and Duties

- insert
- insert
- insert
- insert
- insert
- insert

Membership

The Committee will be comprised of one member from each of the following RMA Agencies:

- Bureau of Indian Affairs (Southwest, Rocky Mountain and Great Plains Regional Offices)
- Bureau of Land Management (Colorado, Wyoming and Montana/Dakotas State Offices)
- Forest Service (Rocky Mountain Region)
- National Park Service (Intermountain Region, Midwest Region)
- Fish and Wildlife Service (Mountain -Prairie Region)
- States of Colorado, Kansas, Nebraska, South Dakota and Wyoming. (Each state may have a representative.)

Agency representatives will be responsible to ensure that respective agency policy and procedures are maintained and agency administrators are informed.

One member of the RMCG shall act as a liaison to the XXXXXXXXXX Committee.

Additional non-decision-making, Subject Matter Experts may also be asked to become a member(s) of the Committee.

Operations and Organization

Meetings: The XXXXXXXXX Committee will convene as often as necessary to accomplish assigned tasks or resolve issues, but should convene twice a year as a minimum. Meetings are open to agency fire planners and other interested parties. Any Committee member can request additional meetings or teleconferences if the need arises.

Discussion of Issues: Issues will be addressed as tasked and/or appropriate. Issues will be discussed in a professional and respectful manner by members.

Decision-making: The goal of the XXXXX committee is to make all decisions and recommendations using a consensus-based approach using the model displayed on the RMCG website. This model does allow for decision-making by majority vote in rare events.

Conflict of Interest: Members are expected to express opinions on different issues based upon the professional knowledge and interests of the Agency they represent. However, biased opinions concerning issues which may affect the personal interests of the member reflect a Conflict of Interest that is considered unprofessional and may conflict with the best interests of the Interagency fire community as a whole. Therefore, members are expected to abstain from decision-making on any issue in which they have a Conflict of Interest.

Officers: A Chair and Vice-Chair will provide leadership for the Committee. The term for Chair is one year; however the term may be extended based upon individual circumstances and agreement by the committee. At the end of the Chair's term or if the Chair position becomes vacant, the sitting Vice-Chair will assume the Chair position and a new representative will move into the Vice-Chair position.

There will be an agency rotation of the seats, so that all agencies participate equally over time. The agency rotation will be: USFS, BLM, BIA, NPS, FWS, State. If circumstances warrant, there may be a change in the rotation if approved by the RMCG.

Duties and Responsibilities

Chair:

- Serves as the primary contact for the National XXXXXX Coordination Group in the role of the Geographic Area Lead for RMA.
- Disseminates pertinent XXXXX information to the Committee members and briefs the RMCG as needed or requested.
- Is responsible for sharing information with the XXXXXXXXX speaking in one voice for the geographic area agencies.

- Serves as the focal point for collecting and summarizing XXXXXX issues from the zones. Issues that cannot be resolved at the geographic level and require national resolution will be elevated to XXXXX.
- Ensures all topics and/or issues are resolved to the satisfaction of the standing members. Issues that are unable to be resolved will be elevated to the RMCG Liaison for attention and/or further action.
- Ensures that Committee meeting/teleconference notes are recorded, edited, filed and distributed to committee members, XXXXXX and the RMCG liaison. This duty may be delegated to the Vice-Chair.

Vice-Chair:

- Coordinates XXXXXX training/workshops with the XXXXXX, keeping records for the geographic area.
- Functions as the Chair for all conference calls or meetings in the absence of the Chair.

Members:

Members are expected to actively participate in the XXXXX Committee. They are expected to represent the interests of their Agency, be informed on issues and concerns, attend meetings, provide expertise, discussion and feedback, and complete assigned tasks in a timely manner.

Task Groups: The XXXXXX Committee will not task other RMCG committees to accomplish work, but it may set up task groups and/or assign specialists to assist as needed. If established, these groups will operate under the following guidelines:

- The XXXXX Committee may define task groups to assist in completing projects or review proposed procedures.
- The XXXXX Committee will provide direction and oversight to the task group(s) by clearly identifying the task to be completed, the scope of the task and the timeline for completion.

Reports

The Committee will provide an annual report to the RMCG consisting of a status report of activity, issues resolved and/or in need of attention by the RMCG.

Finances

The cost of the meetings, activities and/or operations will be borne by the sponsoring agencies.

Appendices

Attachment 15

- I. Current members
- II. Standard Operating Procedures

III. etc, etc

Chair: Rocky Mountain Coordinating Group	Date

Attachment 15